PHILIPPINE HEALTH INSURANCE CORPORATION (PhilHealth)

| | Com | ponent | | | 2021 | 2021 | Supporting Documents |
|------------------------------------|---|--|--------|---|--------------------|--|---|
| _ | bjective (SO)/ Measure(SM) | Formula | Weight | Rating System | Targets | Accomplishments | |
| SO 1 Total Client Experience | SM 1 Percentage of Satisfied Customers | Number of respondents who rated PhilHealth service with at least Satisfactory/ Total number of respondents | 10% | (Actual/ Target) x Weight Below 80% = 0% | ≥ 90% Satisfied | For conduct of the study | None |
| | SM 2 Percentage of Filipinos Registered in the National Health Insurance Program (NHIP) | Number of Beneficiaries Registered in the Database/ Total projected population (per PSA) | 5% | (Actual/ Target) x Weight | ≥ 90% | 84.65 % (93,274,274/ 110,198,654) | MMG signed 1st quarter report Revised Projected Population by PSA for 2021 |

| | | Com | ponent | | | 2021 | 2021 | Supporting Documents |
|------------------|--------------------------------|--|--|--------|-------------------|-----------------------|---|--|
| | _ | ojective (SO)/ Neasure(SM) | Formula | Weight | Rating System | Targets | Accomplishments | |
| 13 | | SM 3 Percentage of Accredited KONSULTA Providers | Actual Accomplishment (Number of public KONSULTA providers Accredited/ Total Number of KONSULTA providers) | 2.5% | All or Nothing | Establish Baseline | 54/60 Accredited KONSULTA Providers (90.00%) | HFPS signed 1 st quarter report (Per GCG TPM clarification on the Denominator of the formula dated 26 November 2021) |
| SATISFID CLIENTS | SO 2 Responsive Benefits | SM 4 Percentage of Individuals Registered to a KONSULTA Provider | Actual Accomplishment (Total Number of Individuals Registered to KONSULTA Provider/ Projected Population) | 2.5% | All or Nothing | Establish Baseline | 0.22 % (1,162/540,000) | HFPS signed 1st quarter report Accreditation Memo re: List of All Accredited Hospitals and Bed Capacity for Ward and Basic Room |

PES Form 4

1st Quarter Monitoring Report for 2021 (GCG Modified)

| | Com | ponent | | | 2021 | 2021 | Supporting Documents |
|-------------------|--|--|--------|-------------------|--|--|--|
| | Strategic Objective (SO)/ Strategic Measure(SM) Formula | | Weight | Rating System | Targets | Accomplishments | |
| SATISFIED CLIENTS | SM 5 Percentage of Patients Admitted in Basic or Ward Accommodati on with No. Co-Payment | Total Number of Patients Admitted in Basic or Ward Accommodation with No Co- payment/ Total Number of Patients in Basic Ward or Ward Accommodation | 5% | All or Nothing | Establish Baseline (All Members Categories and all accredited private and government hospitals) | Government: 53.87 % (193,253/358,715) Private: 25.72 % (11,082/121,178) | Signed Quick stats on the No Co-payment based on Claims database (in Government and Private facilities) covering January to March 2021 HFPS memo to CorPlan re: Proposal to Use the Database as Substitute Data Source for the GCG Scorecard Indicator on No Copayment under the New Normal Situation |
| | | Sub-total of Weights | 25% | | | | |

PES Form 4

1st Quarter Monitoring Report for 2021 (GCG Modified)

| | | Con | nponent | | | 2021 | 2021 | Supporting Documents |
|------------------|------------------------|---------------------------------|--|--------|---------------------------------|----------------------------------|---|---|
| | _ | Objective (SO)/ Measure(SM) | Formula | Weight | Rating System | Targets | Accomplishments | Supporting Botaments |
| SUSTAINABLE FUND | SO 3 Revenue Generated | SM 6 Collection Efficiency Rate | Actual Collection/ Potential Collection (Potential Collection should be confirmed by Insurance Commission) | 20% | (Actual/ Target) x Weight | ≥95% (Direct Contributors) | 90.52% (22,585,987/ 24,950,928) * 3 months Actual collection/3 months Potential collection | MMG Report (3 Months Actual Collection/ 3 Months Potential Collection) (data from TFI - Extraction dated 31 March 2021) Certification on the Proposed Potential Collection for CY 2021 concurred by SVP- ASRMS and AVP-MMG Potential collection subject to concurrence of the Insurance Commission per GCG Modified Performance Scorecard Meeting held virtually via Zoom on 20 December 2021 (PHIC and IC) |
| | | | Sub-total of Weights | 20% | | | | |

| | | Com | ponent | | | 2021 | 2021 | Supporting Documents |
|-------------------|---|-------------------------------|-----------------------|--------|-------------------|---|---|--|
| | _ | bjective (SO)/ Measure(SM) | Formula | Weight | Rating System | Targets | Accomplishments | |
| EXCELLENT PROCESS | SO 4 Boost innovation in Research, Policy and Process | SM 7 ISO Certification | Actual Accomplishment | 5% | All or Nothing | Recertification of the ISO 9001:2015 on the Public Administration covering the following processes: 1. Member Coverage Management 2. Benefit Delivery 3. Provider Management 4. Management and Support Processes | Prepared TOR and Matrix of Canvass for both Approved Budget of Contract (ABC) and Multi Year Contractual Authority (MYCA) for the recertification audit of PhilHealth's Philippine Social Health Insurance Management System (PSHIMS) under ISO 9001:2015 Quality Management System (QMS) Standard. The market study of the said project has been completed as well. | OSDO Memorandum-report dated 19 April 2021 |

| | Com | ponent | | | 2021 | 2021 | Supporting Documents |
|---|-----------------------------|--|--------|--|---------|--------------------------|----------------------|
| | jective (SO)/ easure(SM) | Formula | Weight | Rating System | Targets | Accomplishments | Capporting Documents |
| SO 5 Ensure Operational Effectivenes s and Efficiency | SM 8 Fraud Index | No. of Claims Tagged as Potential Fraud/Total Claims Filed | 5% | (Target / Actual) x Weight* *Rectified from the formula (Actual/ Target) x Weight | 7% | For conduct of the study | None |

| | Com | ponent | | | 2021 | 2021 | Supporting Documents |
|-------------------|--|---|--------|----------------------------------|---|--|---|
| | Strategic Objective (SO)/ Strategic Measure(SM) | Formula | Weight | Rating System | Targets | Accomplishments | |
| EXCELLENT PROCESS | SM 9.a Percentage of Cases Disposed (Prosecution Department and Arbitration Office) | Number of Cases Disposed (Resolved or Filed with Charges) /Total Number of Cases | 5% | (Actual / Target) x Weight | 50% from backlog cases covering Oct 2020 and earlier; 25% from current cases covering received cases from Nov 2020 to October 2021 | Backlog (50%): Arbitration: 6.09 % (205/3,367) Total received 6,734 Prosecution: 28.78 % (1,151/4,000) Total received: 8,000 Current (25%): Arbitration: 0 % (0/602) Total received: 2,406 Prosecution: 0 % (0/634) Total received: 2,535 | Performance Report of Arbitration Office as of 31 March 2021 Performance Report of Prosecution Department as of 31 March 2021 |

| | Com | ponent | | | 2021 | 2021 | Supporting Documents |
|-------------------|--|--|--------|----------------------------------|---|---|---|
| | Strategic Objective (SO)/ Strategic Measure(SM) | Formula | Weight | Rating System | Targets | Accomplishments | |
| EXCELLENT PROCESS | SM 9.b Percentage of Red Flagged Providers Investigated (FFIED and PROs) | No. of red flagged providers investigated/ Total number of red flagged providers | 5% | (Actual / Target) x Weight | 50% from backlog cases covering Oct 2020 and earlier; 25% from current cases covering received cases from Nov 2020 to October 2021 (both from FFIED and PROs) | Backlog (50%): FFIED: 13.25% (44/332) Total received 664 Current (25%): FFIED: 12.87% (52/404) Total received: 1,613 | Performance Report of FFIED as of 31 March 2021 |

| | | Com | ponent | | | 2021 | 2021 | Supporting Documents |
|-------------------|--|---|--|--------|--|---------|---|---|
| | _ | bjective (SO)/ //easure(SM) | Formula | Weight | Rating System | Targets | Accomplishments | Supporting Estaments |
| CESS | SO 6 Strengthen stakeholder relations | SM 10.a Disposition of Backlog Claims Received from 1995- 2000 | Number of "In- Process" claims from 1995 to 2020 with dispositive action/Total Number of "In- Process" Claims from 1995-2020 | 5% | (Actual/ Target) x Weight 0% = If less than 90% | 100% | New measure: Available 3 rd quarter report | None (Additional Measure per GCG Modified Performance Scorecard) |
| EXCELLENT PROCESS | | SM 10.b Percentage of Claims Processed within Applicable Time (Claims received during the year) | Number of claims processed within Applicable Processing Time* / Total number of claims (*in compliance with RA No. 11032 Act of 2018 known as EODB) | 5% | (Actual/ Target) x Weight 0% = If less than 90% | 100% | New measure: Available 3 rd quarter report | None (Additional Measure per GCG Modified Performance Scorecard) |

PES Form 4

1st Quarter Monitoring Report for 2021 (GCG Modified)

| Com | ponent | | | 2021 | 2021 | Supporting Documents |
|---|---|--------|--|--|---|--|
| Strategic Objective (SO)/ Strategic Measure(SM) | Formula | Weight | Rating System | Targets | Accomplishments | 3.5.5.5.5.5.5 |
| SM 10.c Percentage of Claims Paid within the Acceptable Time | Number of Claims Paid within Acceptable Time* / Total Number of Approved Claims(*in compliance with RA No. 11032 Act of 2018 known as EODB) | 5% | (Actual/ Target) x Weight 0% = If less than 90% | 100% | 79.25% (1,383,928/ 1,746,201) | Claims report for January to March 2021 sourced from PhilHealth Corporate Dashboard on 20 April 2021 (signed by PMT Claims Head; for signature of Acting SVP-HFPS) |
| SM 11 Percentage of Social Marketing Communicati on Plan (SMCP) Implemented | SMC plans Implemented/ Total SMC Plans | 5% | (Actual/ Target) x Weight 0% = If less than 85% | 100% (Based on the Boardapproved Social Marketing Communication Plan) | Intensify marketing and communication channels (33.94%) Boost content creation (50%) Increase capacity for feedback mechanisms (100%) Develop communication plans and creative campaigns (33.33%) Improve brand management (100%) | CAG signed 1 st quarter report on SMCP |

| | | Com | ponent | | | 2021 | 2021 | Supporting Documents |
|-------------------|--|--|--|--------|-------------------|---|---|--|
| | _ | ojective (SO)/ Measure(SM) | Formula | Weight | Rating System | Targets | Accomplishments | |
| | | | Sub-total of Weights | 40% | | | | |
| UNDATION | SO 7 Ensure Organizatio nal Alignment and Workforce Engagement | SM 12 Improvement on the Competency Level of the Organization | Competency Baseline 2021 – Competency Baseline 2020 | 5% | All or Nothing | Improvement on the Competency Level of the Organization based on 2020 assessment | New measure: Available 3 rd quarter report | None (Additional Measure per GCG Modified Performance Scorecard) |
| STRONG FOUNDATION | | SM 13 Percentage of Budget Utilization | Actual Disbursement/ DBM approved COB (both net of PS) | 5% | All or Nothing | Not lower than 90% but not exceeding 100% of the DBM approved COB (both net of PS) | New measure: Available 3 rd quarter report | (Additional Measure per GCG Modified Performance Scorecard) |

| | Com | ponent | | | 2021 | 2021 | Supporting Documents | |
|---|---|--|--------|---------------------------------|--|--|--|--|
| _ | bjective (SO)/ /leasure(SM) | Formula | Weight | Rating System | Targets | Accomplishments | Supporting Documents | |
| SO 8 Integrate and Optimize Information Systems | SM 14 Percentage of Systems Enhanced or Developed Based on UHC Policies | No. of Systems Enhanced, Developed or Implemented/ No. of Systems Targeted under the DICT- approved ISSP | 5% | (Actual/ Target) x Weight | Implementation of Targets for 2021 reflected in the ISSP as approved by the DICT | 1. no reported status 2. no reported status 3. Automatic Centralized claims assignment and Processing* 4. Online Accreditation System* *Waiting for the following: Dully filled-out and signed Service Request Form (SRF) Business User Requirements Specification Risk Assessment Certificate Forms and Reports that will be used or generated by the system Standard Operating Procedures or Process Flow Corporate Issuance such as Circulars, Implementing Guidelines ISSP Inclusion Clearance from IPPSD | ITMD Accomplishment report as of 31 March 2021 (Memo dated 28 April 2021) | |
| Sub-total of Weights | | | 15% | | | | | |
| TOTAL OF WEIGHTS | | | 100% | | | | | |