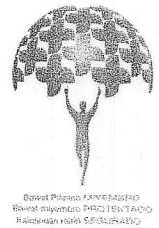




Republic of the Philippines  
**PHILIPPINE HEALTH INSURANCE CORPORATION**

Citystate Centre Building, 709 Shaw Boulevard, Pasig City  
Healthline 441-7444 [www.philhealth.gov.ph](http://www.philhealth.gov.ph)



## NOTICE OF AWARD

### HIRING OF THE SERVICES OF CONSULTANTS FOR THE OPERATIONALIZING INSTITUTIONAL MECHANISM FOR PERFORMANCE ACCOUNTABILITY IN PHILHEALTH IN ACCORDANCE WITH THE WORLD BANK'S PROCUREMENT PROCEDURES AND GUIDELINES ON SELECTION AND EMPLOYMENT OF CONSULTANTS THROUGH SELECTION OF INDIVIDUAL CONSULTANTS

Date of Issuance: 21 MAY 2012

**Ms. MARIA ELENA BALTAZAR HERRERA**  
Consultant

**Dear Ms. Herrera:**

We are pleased to notify you that the *Hiring of Consultants for the Operationalizing Institutional Mechanism for Performance Accountability in PhilHealth* in accordance with the World Bank's Procurement Procedures and Guidelines on Selection and Employment of Consultants through Selection of Individual Consultants has been awarded to you as *Actuarial Analysis Consultant* for having an expertise to improve the capacity of the PhilHealth actuarial team to carry out an updated actuarial analysis and present the findings to the PhilHealth Board for use in policy and budget decisions.

Kindly return the signed Notice of Award within **three (3) calendar days** upon receipt to facilitate the preparation of contract.

Very truly yours,

31  
**DR. EDUARDO P. BANZON**  
*President and CEO*

Conforme:

  
**Ms. MARIA ELENA BALTAZAR HERRERA**

Date: 5/21/12